# 2023

Tribal Consultation Report
Notice of Proposed Rulemaking: Improving Child Care
Access, Affordability, and Stability in the Child Care and
Development Fund (CCDF)



### Office of Child Care



U.S. Department of Health and Human Services

Administration for Children and Families

Office of Child Care

# U.S. Department of Health and Human Services

# Administration for Children and Families Office of Child Care

# Tribal Consultation Report September 5, 2023

Washington, D.C. 2021 Virtual

#### **Acknowledgements**

We extend our gratitude to the Tribal leaders and other Tribal contributors who participated in this Tribal Consultation meeting and whose input is contained in this report.

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# **Consultation Overview**



#### **Consultation Overview**

#### Background

The Child Care and Development Fund (CCDF) is a block grant program provided to states, territories, and tribal governments with the dual goals of 1) supporting working families with low incomes by providing access to child care and 2) supporting the quality of child care for all children.

The Office of Child Care (OCC) establishes and oversees the implementation of child care policies, provides program guidance, and offers training and technical assistance to CCDF grantees. Working within the federal regulations and guidelines, tribes, states, and territories use CCDF funds to meet the child care needs of the children, families, and child care providers in their communities.

#### **Consultation Opportunity**

Tribal Leaders or their designated representatives were invited to join the Office of Child Care (OCC) for a virtual consultation regarding a notice of proposed rulemaking (NPRM) titled: Improving Child Care Access, Affordability, and Stability in the Child Care and Development Fund (CCDF). During this consultation, input and suggestions were gathered to inform proposed regulatory changes to the CCDF program. The consultation session covered the goals of the NPRM, including:

- To lower family costs for child care;
- To increase child care options for families;
- To strengthen payment practices to providers;
- To make program enrollment easier and faster for families; and
- To increase flexibility for Tribal construction.

The session started with a general overview of an NPRM, followed by in-depth discussion of the proposed rule and the potential implications for tribal CCDF grantees. Next, the session shared the estimated timeline for the NPRM, the procedure to submit comments, and additional resources. Attendees were also notified that OCC would be publishing a Request for Information (RFI) related to administering CCDF in Tribal Nations that would have a separate consultation. Most of the session allowed time for testimony from Tribal leaders, designees, and interested parties.

#### **Session Logistics**

The Office of Child Care (OCC) sent an invitation letter from Dr. Ruth Friedman, OCC Director, to Tribal Leaders of existing Tribal CCDF Lead Agencies informing them of the consultation opportunity and inviting them to participate virtually. The consultation session was held via webinar on July 20, 2023. OCC accepted written testimony and other comments for a period of 45 days following the consultation session, through August 19, 2023.

Dr. Friedman led the consultation session with support from Meryl Barofsky, Senior Child Care Program Specialist. Gale Spotted Tail, Tribal CCDF Program Director from the Rosebud Sioux Tribe, provided an opening prayer and Milton Bluehouse, Senior Advisor at the Administration for Children and Families, provided a closing blessing.

The OCC National Center on Tribal Child Care Capacity Building Center (TCBC) helped with the webinar and call logistics.

A full list of the participants can be found in the **Consultation Session Participants** section.

#### **Consultation Summary**

No Tribal Leaders and/or designees offered testimony during the session or submitted written testimony in the 30 days following the consultation. The testimony included in this report represents those of tribal CCDF administrators and interested parties.

Participants at the OCC's Tribal Consultation session were supportive of the proposed rules outlined in the NPRM. However, several participants mentioned some specific areas for OCC to consider. First participants asked for clarity on the timeline for implementation of the updated regulations in the Final Rule, including sharing instructions and providing technical assistance (TA) support well in advance of any changes. In addition, concerns were raised regarding the financial responsibility of Tribes when fraud and/or intentional program violation is identified. There were also specific requests in general for more TA, including specific support and TA for Tribal Lead Agencies that are part of consortia. Finally, there were requests for improved coordination between states, Tribes, and the federal government as well as an increase set aside for Tribal CCDF funding. This report provides a summary of the recommendations and other key points offered by consultation participants.

# **Tribal Questions and Comments**



#### Meaningful Consultation with Sovereign Nations: Tribal Comments

#### Tribal Comments—Sorhna Li, Government Liaison, Scotts Valley Band of Pomo Indians:

We are a small allocation Tribe, and so many of these proposed regulations currently would not impact us. Of course, they would, should we ever have the opportunity to change our sizing. With that being said, I did want to commend ACF for looking at these issues and coming up with some alternatives, that's great. On their face at least, seem to be quite reactive and proactive to the issues at hand in Tribal child care. I'm grateful to hear that some of my colleagues will have access to waivers and things that we did, that we currently have, and work very well for us as a small allocation Tribe. The one concern that I wanted to bring to the forefront, and if it's in the NPRM, forgive me for missing it, is since we all just went through our child care plans, and those all have just effectively been approved here very recently, would the in the institution of these changes require amendments, to those plans? If so, what guidelines and timelines are going to be required in order for Tribes to meet these new requirements? I understand some of these are encouragements, but some of them appear to be requirements. Those timelines need to be, if they're not very well fleshed out in the NPRM, do need to be fleshed out with as much flexibility and timing available, because many of us run on very small administrative staff. Things that require us now to do amendments can be a bit burdensome and barriers to success. So, I wanted to bring that issue up, as well as in regard to the presumptive eligibility. I was grateful to hear that three months would be allowed, even if determined ineligible, because that was going to be my concern. The determination of fraud and intentional program violation, however, if those are found to be true, and the individual who committed those acts are not able to repay those dollars, does that become the responsibility of the Tribe? That again creates a barrier. Many of us do not have funding outside of our grants. And so, if we're at risk of having to pay something back, even for fraud or an intentional program violation, that does make the presumptive eligibility difficult to engage in, even though we may want to. We like the concept, and maybe it becomes a non-issue at some point, but it is a bit of a scary position at times, because obviously, if it's fraud and intentional program violations, those are hard to identify on the get-go, right? Those were just not necessarily, answers per say, looking for at this moment, because I appreciate the limited ability to respond to questions, but wanted to make sure that some of those thoughts were considered in the end result. Thank you for your time.

#### Tribal Questions/Comments—Deannah Neswood-Gishey, Navajo Nation:

Thank you for the opportunity. I'd like to also just do a quick introduction for Navajo Nation. We have the Executive Director Thomas Cody, who has joined us as well. My hand went up before his, so Director Cody, would you like to make any remarks before I provide some verbal testimony? Okay, I will go ahead and proceed. Thank you, Administration for Children and Families, Office of Child Care, providing and allowing Navajo Nation to provide some verbal comments in the four main areas lowering family costs for child care. The Navajo Nation focus has always been providing for child care for low-income families, and the reason that purpose had been to increase economic self-sufficiency, so the cost has always been a factor in obtaining child care. There have been numerous studies that examine the price of child care, such as co-payments and other fees, such as late fees, and so lowering the fee that allow families to have access for quality child care, one area that we looked at with lowering, the cost for the families. If the fees are too high, they go to unregulated care, and that could put a child at risk. This is where the Nation will provide written comments in this area as support the other area of improving payment rates and practices.

Again, we're looking at where families can receive a premium pay for child care, independent providers, so that they can have their needs meant by possibly family care providers. Other independent providers, either in their home or in the home of the provider, which we currently have, right now we currently have over one hundred and forty independent providers on the Navajo Nation. So, this will really boost our recruitment so that families can go look for employment/training to boost their self-sufficiency as well. The other area, easier and faster program enrollment. The Navajo Nation, we would be supporting this area as well, because when we talk about the presumptive enrollment, this is an area that again, we have a team of case workers that can work with the family, and not be a hindrance to delay, waiting for documentation to come in. We are moving forward with other areas, and in this arena, as far as a case management database, so that we don't have to keep asking for same documents. One of my colleagues just made a comment regarding intentional program violation, presumptive enrollment. We do have a Tribal TANF program, also under ACF. They do have a good area of potential program violation procedures. They have investigators on staff. So, this is probably where we would be partnering with the sister program, such as our TANF program. Lastly, increasing flexibility for Tribal construction. I really like the new definition that is being proposed in the regulation, and looking at major renovation, having a threshold of \$250,000 for child care centers, because that seems to be an area that we struggle with internally. So, this I'm looking forward to the support of my other Tribal colleagues in this area as well. So, thank you for the opportunity to allow Navajo Nation to provide some comments. Thank you.

#### Tribal Questions/Comments—Deserea Quintana, Inter-Tribal Council of Nevada:

We will be submitting public comment information within the Tribes in the State of Nevada. However, with the proposed rulemaking, we would like to request consideration of an increase of the Tribal set aside and coordination between Tribal, state, and federal agencies, including additional technical assistance for the implementation of those policies. Also, we are requesting consideration of providing clear language on how consortia grantees would best implement these practices, including again, additional TA. As a multi-Tribal grantee, it is requested that that information is clear, and the guidance is provided. One tribe asked for timely release of child care counts instructions, ideally at least 6 months prior to the due date given the time involved to gather this information, check for accuracy, and avoid double counting.

#### Tribal Questions/Comments—Jennifer Rackliff, National Indian Child Care Association:

Hi, my name is Jennifer Rackliff. I am a member of the Cherokee Nation and the Executive Director for the National Indian Child Care Association. Thank you for hosting this consultation and for providing an opportunity for us to discuss this openly and prepare comments for the NPRM. NICCA as an organization will be submitting formal comments by the deadline. But I wanted to take this opportunity to echo Deserea's comments, because they are very apropos to what we are thinking for our response to this is that we need to make sure that these proposed rules have resources and support in terms of training and technical assistance and financial resources to be able to implement them.

There are some nuances about many of the situations of Tribes across the country about what will be the fiscal implications of many of these. We, in general and at first preliminary look, agree with many of the proposed changes. So, we're excited to potentially be supporting those and offer some further conversations around the construction thresholds and the construction modifications. We, I think that it's probably relevant that we need to make some changes to that, and we will be looking forward to, diving into that a little bit more deeply, and talking with Tribes across the country to figure out what does make the most sense in sort of reexamining what that looks like. So, thank you again, and we will be submitting formal comments.

#### **Next Steps**

This consultation report, including the testimony submitted by tribes, will be included as part of the administrative record of public comments received in response to the Office of Child Care's Notice of Proposed Rulemaking (NPRM) that was published in the Federal Register on July 13, 2023. The consultation report and testimony will also be posted on Regulations.gov as part of the public docket associated with this NPRM. The Office of Child Care will review this consultation report and testimony, along will other public comments received in response to the NPRM, and will publish responses to the consultation testimony as part of the preamble to the forthcoming Final Rule, which will be published in the Federal Register with an anticipated publication date of Spring 2024.

#### Tribal Consultation Invitation Letter



June 16, 2023

Dear Tribal Leader:

The Administration for Children and Families Office of Child Care (OCC) will host a virtual tribal consultation meeting on Thursday, July 20, 2023 at 1 p.m. EST/12 p.m. CST/10 a.m. PST/9 a.m. AKST to discuss how some components of the Child Care and Development Fund impact Tribal Nations. During the consultation, OCC leadership will also be available to speak with tribal leaders to share office updates.

Register at this link: <a href="https://www.zoomgov.com/meeting/register/vJIsduqhqzstGYpfiRLYwE-L3TpyotSzXt4">https://www.zoomgov.com/meeting/register/vJIsduqhqzstGYpfiRLYwE-L3TpyotSzXt4</a>

For questions about registration, inquiries about accessibility, or to request accommodation, please contact the Tribal Child Care Capacity Building Center at tcbc@mn-e.com or at 1-844-710-TCBC (8222).

Please be aware that OCC will also keep the testimony record open for 30 days after the date of the consultation. Written testimony may be submitted to the Office of Child Care at <a href="https://occ.ncbal@acf.hhs.gov">OCCTribal@acf.hhs.gov</a>.

Should you have any questions about the consultation, please contact OCCTribal@acf.hhs.gov.

We look forward to working together to promote the early learning and development of Native children and family economic stability and well-being.

Sincerely,

Ruth Friedman, Ph.D. Director Office of Child Care

#### Glossary of Key Terms

**Administration for Children and Families (ACF):** All the offices that make up the organization of ACF – for example: Office of Child Care; Office of Community Services; Office of Family Assistance; Office of Head Start; etc. The acronyms "ACF" and "ACF program offices" are used interchangeably.

**Child Care and Development Fund (CCDF):** Consolidated entitlement and discretionary child care funding program created in 1996 as a result of the Personal Responsibility and Work Opportunity Reconciliation Act. CCDF consists of discretionary funds authorized by the Child Care and Development Block Grant Act and entitlement (or mandatory and matching) funds provided by the Social Security Act. (Note: CCDF is the regulatory term; this language is not directly found in the statutes.)

**Consultation:** An enhanced form of communication, which emphasizes trust, respect, and shared responsibility. It is an open and free exchange of information and opinion among parties, which leads to mutual understanding and comprehension. Consultation is integral to a deliberative process, which results in effective collaboration and informed decision-making with the ultimate goal of reaching consensus on issues.

#### **Consultation Session Participants**

These tables list those participants who registered for the consultation session. The registered participants are broken down by the following categories: Tribal Participants and Other Interested Parties, Federal Participants, and Technical Assistance and Support Staff.

#### **Tribal Participants and Other Interested Parties**

First Name	Last Name	Job Title	Tribe/Tribal Organization/Other
Juan Rey	Abeita	2nd Lt. Governor	Pueblo of Isleta
Charles	Adkins	Legislative Policy Analyst	The Tulalip Tribes
Doreen	Aguino	CCDF Program Interim Director	Eight Northern Indian Pueblos Council Inc CCDF
Amber	Allen	FSST Tribal Child Care Program Assistant	Flandreau Santee Sioux Tribe
Margaret	Altvater	CCDF Administrator	Passamaquoddy Tribe - Pleasant Point
Claudia	Alvarenga	Program Associate	
Julia	Anderson	CCDF Manager	Muckleshoot Indian Tribe
Vicki	Anderson	Tribal CCDF Administrator	Flandreau Santee Sioux Tribe Child Care Program
Jeremy	Arnette		Citizen Potawatomi Nation
Anayeeli	Avila	Day Care Director	Cocopah Day Care
Trista	Ayers	Assistant Director of Education	White Earth Nation
Alice	Вадоуо		Central Council of Tlingit and Haida Indian Tribes
Diana	Baker	CCDF Director	Shawnee Tribe
Debi	Baldwin	ECE Consultant for Kawerak Inc.	Kawerak, Inc.
Leslie	Bark	Program Analyst	United Keetoowah Band - Henry Lee Doublehead CDC
Tino	Batt	Deputy Executive Director	Shoshone Bannock Tribes
Silwonnie	Battise	Director Assistant	Alabama-Coushatta Tribe of Texas
Kaleigh	Batttershell	CCDF Program Intake Specialist	United Keetoowah Band Henry Lee Doublehead CDC

Rhea	Bearcomesout	Director	Northern Cheyenne Child Care Program
Jonna	Beartrack	Director	Kiowa Tribe Child Care
Shelby	Brueck		Nottawaseppi Huron Band of Potawatomi
Ashlee	Buckley	Financial Grant Specialist	Catawba Indian Nation
Grace	Bush	Consultant	Greenville Rancheria
Tiffany	Calabaza	Program Director	Santo Domingo Pueblo
Helen	Campbell	Education Program Manager	Chickasaw Nation
Sinai	Carrillo	Program Manager	Winnebago Tribe
Tewana	Cervantes	Contractor-Grants Professional	Campo Band of Mission Indians
Emily	Chavis	Policy Analyst at The Hunt Institute	Lumbee Tribe
Christi	Clinton	Program Manager	Chickasaw Nation
Ro'Jera	Coby-Yazzie	Child Care Administrative Assistant	Shoshone-Bannock Tribe
Thomas	Cody	Executive Director	Navajo Division of Social Services
Onaleece	Colegrove	Executive Director, Hoopa Tribal Education Association	Hoopa Valley Tribe
Terri	Conn	Job Counselor	Community Resource Center
Melinda	Corey	Outreach Specialist	Help Me Grow Maine
Jannan	Cotto		First Children's Finance
Arlo	Crutcher	Tribal Chairman	Fort McDermitt
Debora	Cuero	Director	Campo Band of Mission Indians-Campo 7 Consortia
Pauline	Davis	477 Coordinator	Eastern Shoshone Tribe 477 Program
Edwin	Daye	Parent, Father Mentor	Patrons Hands for Dads
Mary	Descheeny-Reyna	Senior Programs & Projects Specialist	Navajo Nation - Division of Social Services
Ashli	Dill	Administrative Officer	Cherokee Nation Child Care and Development

Deborah	Dotson	President	Delaware Nation
Rebecca	Dunn		State Government
Nathan	Elliott	Secretary of Education	Chickasaw Nation
Garvin	Federenko	President & CEO	Bristol Bay Native Association
Garvin	Federenko	President & CEO	Bristol Bay Native Association
Chelce	Finch	Director	Seneca Arts and Learning Center
Yvonda	Fixico	Social Service Director	Thlopthlocco Tribal Town
Crystal	Fowler	FACE Manager	Parents as Teachers National Center
Clayton	Freeman	Child Care Coordinator	Pinoleville Pomo Nation
Jeanne	Fridolfs	LPC Coordinator	Napa County Office of Education
Mekyla	Fryberg	Grants Manager	Tulalip Tribes
Sheryl	Fryberg	Director	Tulalip Tribes
Charlene	Gambler	Director	Alabama-Quassarte Tribal Town
Diana	Gates	Senior Managing Consultant	Mathematica
Joan	Geardino	CCDF Administrative Assistant	Ponca Tribe of Nebraska
Alison	Gee		Parents as Teachers
Brittany	Grear	Public Health Analyst	
Hugo	Guerra	Administrative Program Analyst	Pascua Yaqui Tribe
Ruby	Gurneau	Child Care Director	Red Lake Band of Chippewa Indians
Renee	Gurtler	Grants Manager	Eastern Band of Cherokee Indians
Kim	Hair	CCDF Manager	United Keetoowah Band of Cherokees CCDF Program
Rita	Hall	Controller - Federal Accounting	Porach Band Creek Indians
Taijha	Harden		First Children's Finance
Elizabeth	Harris	Tribal Administrator	Catawba Indian Nation
jessica	Harstad	Child Care Specialist	White Earth Child Care

Heather	Hawk	ED	Early Childhood Council of La Plata County
Sue	Heisler	Director of White Earth Child Care	White Earth Child Care/Early Childhood Programs
Roberto	Henry		
Melody	Herne	Salt River Schools Superintendent/Director of Education	Salt River Pima Maricopa Indian Community
Jennifer	Holding	Director of Child Care and Development Services	Osage Nation
Jeanne	Holifield	Program Manager	Southcentral Foundation
Christopher	Humphries	Director of Education	Catawba Indian Nation
Tanya	Hutton	Program Manager	National Indian Child Care Association
Danena	Ike	Elko Band Council Tribal Chairwoman	Elko Band Council
Penney	James	Human Services Director	Yakutat Tlingit Tribe
Tammy	Jeanotte	Provider Registrar Supervisor	Turtle Mountain Tribal Child Care Program
Amanda	Johnson	Executive Director of Education	Choctaw Nation of Oklahoma
Baylee	Johnson	Executive Assistant II	Chickasaw Nation
Verna	Johnson	Project Manager	Inter-Tribal Council of Arizona
Laketha	Jordan	Employment & Training Program Manager	Colville Confederated Tribes
Jolynn	Kaiser	Director of Early Childhood	Peoria Tribe
Karyn	Kameroff	Human Services Director	Cowlitz Indian Tribe
Michelle	Кеу	Executive Officer	Chickasaw Nation
Doraann	Kozevnikoff	Tribal Administrator	Akiak Native Community
Angela	Lambert	Senior Director Health & Human Services	Seminole Tribe of Florida
Andrea	LeBeau	CCDF Coordinator	Fort McDowell Yavapai Nation
Sorhna	Li	Government Liaison	Scotts Valley Band of Pomo Indians
Angela	Librado	Workforce Development Director	Native Village of Barrow

Marlinda	Littleman	Deputy Division Director	Navajo Nation
Gwen	Littleton	Neighborhood Leader	Family Connection Community in School
Judy	Livingston	Education Specialist	
Randi	Lone Eagle	Chairwoman	Summit Lake Paiute Tribe
Ana	Lopez		
Brandi	M Vizcarra	CCDF Director	Inter-Tribal Council of Nevada
Sandra	Manuel	Director	Chickasaw Nation
Darlene	Marsh	Data Analyst	Cloverdale Rancheria
Wayne	Martinez	Lt. Governor	Pueblo de San Ildefonso
Tiffany	Martinson		Tribal Organization
Marla	Mayfield	Child Care Coordinator	
Richard M Mcduffe	Mcduffe	Fiscal Operations Administrator	Seminole Tribe of Florida
Abdeljalil	Mekkaoui	Director Office CDP	Justice
Mariah	Meyerholz	Government Affairs and Community Development Specialist	National Indian Child Welfare Association
Lisa	Milliken	Grants and Contracts Compliance Analyst	Poarch Band of Creek Indians
Wylma	Minkkinen	Licensing Lead	Fond du LAc Reservation
Yalonda	Misiaszek	Manager Social Services	Colville Confederated Tribes
Amanda	Montgomery	Family Services Director	Poarch Creek Indians
Leah	Muasau	Tribal Contracts Manager	WA/DSHS - Indian Policy
Jessica	Mullin	Council Member	Modoc Nation
Kim	Nall	Executive Director	Tribal Child Care Association of California
Glenda	Nelson	Tribal Chair	Enterprise RAncheria
Deannah	Neswood-Gishey	Department Manager III	Navajo Department of Child Care & Development
Melissa	Nuthals		Oneida Nation
Charlene	O'Brien		Child and Family Resources
Ashly Marie	Osborne	Project Director	Moapa Band of Paiutes
William	Osceola	Tribal Secretary	Miccosukee Tribe

Priscilla	Peshlakai	Family/Community Engagement Coordinator	Ramah Navajo Head Start
Eva	Petoskey	Training and TA Manager - Native American Programs	Grand Traverse Band of Ottawa and Chippewa Indians
Sylvia	Pitner	Social Services Director	Delaware Nation
Monica	Pizano	Administrative Assistant	Lumbee
Jennifer	Poncho	Daycare Director	Alabama-Coushatta Tribe of Texas
Stephanie	Pospisil	Social Services Director	Ponca Tribe of Nebraska
Stefanie	Poupart	Program Manager	Little Dreams Tribal Daycare
Deserea	Quintana	Executive Director	Inter-Tribal Council of Nevada
Jennifer	Rackliff		National Indian Child Care Association
Jessie	Radcliff Islas	Daycare Director	Greenville Rancheria
Valentina	Redhorse	Administrative Assistant	Navajo Nation Division of Social Services - Executive Administration Section
Bonita	Rhymer	CCDF Administrator	Ho Chunk Nation
Lisa	Rieger	Consultant	Cook Inlet Tribal Council
Felisia	Roberson	Provider/Owner	Family Child Care Home
Donna	Rodriguez		Enterprise Rancheria
Augustine	Romero	Curriculum Coordinator	Pascua Yaqui Tribe
Thomasine	RoughFace- Arkeketa	CCDF Child Care Director	Ponca Tribe of Oklahoma
Tatum	Sallee	Child Development Director	Chickasaw Nation
Sarah	Sand	Education, Child Care, and Library Services Director	Bear River Band of Rohnerville Rancheria
Bettina	Sandoval	Education Director	Taos Pueblo
Heather	Schaefer		Kenaitze Indian Tribe
Ashley	Scott	Project Liaison	Chickasaw Nation
Suada	Sergio		
Emily	Shield	Program Assistant	Seneca-Cayuga Nation
Nicki	Shije		Pueblo of Zia

Gloria	Shirt	Case Manager/Trainer	Blackfeet Nation
Anna	Silvas	Director, Department of Tribal Empowerment	Ysleta del Sur Pueblo
Andrea	Smiley	Director of Workforce & Social Services / Co-Chair P.L. 102-477 Tribal Work Group	Citizen Potawatomi Nation
Delia	Smith	Community Resource and Economic Support Director	Oneida Nation of Wisconsin
Germain	Smith		Shinnecock Nation
Tina	Smith	Manager, CCR&R	Cherokee Nation CCR&R
Serrell	Smokey	Chairman	Washoe Tribe of Nevada and California
Vanninnia "Kandi"	Sock	Community Support Services Director	Mi'kmaq Nation
Gale	Spotted Tail	Program Director	Rosebud Sioux Tribe
Kevin	Stark	Social Services Manager	Kalispel
Justina	Stewart	Evaluation Specialist	Navajo Nation
Kim	Stone	Policy Analyst	Cook Inlet Tribal Council
Teri	Stringer	Senior Manager	National Indian Head Start Directors Association
Brittany	Suralta	Senior Director	Cook Inlet Tribal Council
Donna	Swallows	Tribal Council	Grand Traverse Band of Ottawa & Chippewa Indians
Ruth	Swaney	Budget Director	Confederated Salish and Kootenai Tribes
Ophelia	Tewawina	Child Care Manager	Yavapai-Apache Nation
Philana	Thinn	Program Manager	Gila River Indian Community
Jacob	Timmons	Division Administrator	Aleutian Pribilof Islands Association
Bridget	Tobey	Child Care Subsidy Manager	Cherokee Nation
Marland	Toyekoyah	Tribal Administrator	Apache Tribe of Oklahoma
Bridie	Trainor	Child Care Program Director	Kawerak, Inc.

Rosa	Turner	Chief	Rushmere Community Development Corporation dba Mathomank Village Tribe/ Quiyoughcohannock and Warraskoyack Tribes/Q-Hanick Ent.
Bobbie Jo	Van Sickle	Project Assistant - Tribal Liaison	State of Alaska - Child Care Program Office
Edward	Washines	Deputy Director	Confederated Tribes & Bands of the Yakama Nation
Marsha	White	Manager	Cherokee Nation
BrieAnne	Whitehair	Youth Services Facilitator	Seton House
Tammy	Wickstrom		Mille Lacs Band of Ojibwe- Aanjibimaadizing
Lynn	Wiggins	Child Care Program Coordinator	Bad River Tribe
Lynn	Wiggins		Bad River Tribe
Denise	Williams	Educational Director	Shinnecock Nation
Sheila	Yarbrough	Teacher	Clayton County Headstart
Julie	Yupe		Confederated Tribes of Goshute Reservation
Andrea	Zabel	Quality Measurement Specialist	Maryland EXCELS
Louise	Zanders	Owner	Val's Sharing and Caring

#### **Federal Participants**

First Name	Last Name	Job Title	Tribe/Tribal Organization/Other
Christell	Askew	Child Care Program Specialist	Office of Child Care
Meryl	Barofsky	Senior Tribal Specialist	Office of Child Care
Noelle	Bee	Child Care Program Specialist	Office of Child Care
Moushumi	Beltangady	Director, Tribal Early Childhood Division	Office of Early Childhood Development
Chloe	Binczyk	Data and Research Analyst	Office of Child Care
Joey	Bishop	Regional Program Specialist	Office of Child Care

Patti	Boulanger	Child Care Program Specialist	Office of Child Care
Lalita	Boykin	Child Care Program Specialist	Office of Child Care
Tasha	Brown	Child Care Program Specialist	Office of Child Care
Agda	Burchard	Regional Program Manager	Office of Child Care
Megan	Campbell	Policy Supervisor	Office of Child Care
Stacy	Cassell	Child Care Program Specialist	Office of Child Care
Carly	Champagne	SRCD Fellow	Office of Child Care
Tammy	Charles	Regional Program Specialist	Office of Child Care
DaQuan-Lee	Cook	Child Care Program Specialist	Office of Child Care
Deborah	Daniels	Child Care Program Specialist	Office of Child Care
Melissa	Davis	Child Care Program Specialist	Office of Child Care
Lyana	Delgado		Health Resources Services Administration
Carl	Eggleston	Child Care Program Specialist	Office of Child Care
Sandra	Espinel	Grantee Specialist	Other
Lionel	Espinoza	Child Care Program Specialist	Office of Child Care
Dina	Evans	Child Care Program Specialist	Office of Child Care
Adie	Fatur	Child Care Program Specialist	Office of Child Care
Lisa	Fergus	Senior Tribal Program Specialist	Office of Child Care
Ruth	Friedman	Director Office of Child Care	Office of Child Care
Kurt	Gee	Child Care Program Specialist	Office of Child Care
Trina	Gillam	Child Care Program Specialist	Office of Child Care
Sharia	Hall		Office of Head Start
Doris	Hallford	Regional Program Manager	Office of Child Care
Zenia	Haynes	Child Care Program Specialist	Office of Child Care
Lisa	Humphrey	Child Care Program Specialist	Office of Child Care
Christine	Johnson-Staub	Senior Child Care Program Specialist	Office of Child Care
Gwendolyn	Jones	Regional Program Manager	Office of Child Care
Karen	Knoll-Moran	Regional Program Manager	Office of Child Care
Morgan	Kolarich	Child Care Program Specialist	Office of Child Care
Michael	Kulbida	Child Care Program Specialist	Office of Child Care
Shonda	Laurel	Regional Program Manager	Office of Child Care

Joshua	Lee	Child Care Program Specialist	Office of Child Care
Frances	Martinez Pedraza	Child Care Program Specialist	Office of Child Care
Jessica	McKinnon	Program Specialist	
Rachel	McKinnon	Child Care Policy Specialist	Office of Child Care
Angelica	Montoya-Avila	Child Care Program Specialist	Office of Child Care
Marisa	Morin	Child Care Program Specialist	Office of Child Care
Luanda	Morris	Child Care Program Specialist	Office of Child Care
Casandra	Moses	Child Care Program Specialist	Office of Child Care
Audrey	Neuhaus	Child Care Program Specialist	Office of Child Care
Paul	Noski	Regional Program Manager	Office of Child Care
Courtenay	O'Connor	Child Care Program Specialist	Office of Child Care
Shannon	O'Neill		Office of Special Education Programs
Mary Beth	Phillips	Child Care Program Specialist	Office of Child Care
Julie	Poppe	Child Care Program Specialist	Office of Child Care
Maggie	Quinn	Associate Deputy Director	Office of Child Care
Dawn	Ramsburg	Division Director	Office of Child Care
Gretchen	Rauch-Herron	Child Care Program Specialist	Office of Child Care
Melissa	Riegel-Garrett	Child Care Program Specialist	Office of Child Care
Shireen	Riley	Regional Program Manager	Office of Child Care
Tressa	Roecker	Acting Regional Program Manager	Office of Child Care
Rebecca	Shaw	Child Care Program Specialist	Office of Child Care
Sarah	Stafford	Senior Tribal Specialist	Office of Child Care
Amy	Stevens	Child Care Program Specialist	Office of Child Care
Idania	Thomas	Child Care Program Specialist	Office of Child Care
Anne-Marie	Twohie	Deputy Director Office of Child Care	Office of Child Care
Cynthia	Walker	Head Start Program Specialist	Office of Head Start
Tina	Warren	Regional Program Manager	Office of Child Care
Pete	Weldy	Regional Administrator	HHS/ACF
Margaret	West	Public Health Advisor	Federal Partner
Andrew	Williams	Division Director	Office of Child Care
Francesca	Wolf	Child Care Program Specialist	Office of Child Care

Allison	Zindl	Child Care Program Specialist	Office of Child Care

#### **Technical Assistance and Support Staff**

First Name	Last Name	Job Title	Tribe/Tribal Organization/Other
Melissa	A Madrid	TA Specialist	N/A
Gabriella	Alvarez	TA Specialist	Tribal Child Care
Teresa	Campbell	Training and Resource Development Specialist	MEES
Janet	Feil		N/A
Ruth	Hernandez		ICF
Shyreeta	Hicks		NA
Safia	Jamil	Training and Resource Development Specialist	Tribal Child Care Capacity Building Center
Ashleigh	Largo	TCBC Regional TA Specialist	Tribal Child Care Capacity Building Center
Jenifer	Lipman	Health and Safety Subject Matter Expert	National Center on Health, Behavioral Health, and Safety
Kimber	Olson	Tribal SME Health and Safety	Tribal Child Care Capacity Building Center
Tricia	Peoples	Tribal SME EPDRR	Tribal Child Care Capacity Building Center
Melody	Redbird-Post	Project Director	Tribal Child Care Capacity Building Center
Reyna	Reynosa	TA Specialist	Tribal Child Care Capacity Building Center
Carrie	Stansberry	Tribal Technical Assistance Specialist	Tribal Child Care Capacity Building Center
Stacey	Schaff	Training and Resource Development Specialist	
Char	Schank	Deputy Project Director	Tribal Child Care Capacity Building Center
Violet	Yeaton	TA Specialist	Tribal Child Care Capacity Building Center